

**APPENDIX 1**

**Draft Revenue Budget Summary 2015/16**

<b>Directorate</b>	<b>Base Budget 2014/15</b>	<b>Net changes</b>	<b>Draft Budget 2015/16</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
Adults Wellbeing	54,923	(1,561)	53,362
Childrens Wellbeing	21,242	777	22,019
Economies, Communities, Corporate and Chief Executive	53,065	(2,836)	50,229
<b>Total Directorates</b>	<b>129,230</b>	<b>(3,620)</b>	<b>125,610</b>
Net capital financing costs			15,784
Change management (One off Costs)			3,418
Government grants			(4,388)
Other central budgets			1,390
Transfer to General Balances			500
<b>Total net spend (Budget Requirement)</b>			<b>142,314</b>
<b>Financed by;</b>			
Formula grant			25,935
Locally retained rates			31,471
Council tax			83,323
Reserves – Funding of one off change management costs			1,585
			<b>142,314</b>

**REVENUE BUDGET 2015/16**
**SUMMARY**

Service	Current Budget 2014/15	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Adults Wellbeing</b>						
Adults Operations	6,470	(3)	0	0	0	<b>6,467</b>
Commissioning	7,242	(1)	0	0	0	<b>7,241</b>
Director and Management	(2,282)	921	1,214	(4,300)	697	<b>(3,750)</b>
Adults	15,052	(30)	0	0	(2)	<b>15,020</b>
Learning Disabilities	2,411	(6)	0	0	(0)	<b>2,405</b>
Mental Health	20,501	(96)	0	0	1	<b>20,406</b>
Older People	5,059	(25)	0	0	0	<b>5,034</b>
Physical Disabilities	470	(2)	0	0	1	<b>469</b>
Public Health	0	0	0	0	70	<b>70</b>
<b>Total Adults Wellbeing</b>	<b>54,923</b>	<b>758</b>	<b>1,214</b>	<b>(4,300)</b>	<b>767</b>	<b>53,362</b>
<b>Childrens Wellbeing</b>						
Education and Commissioning	5,614	101	0	(181)	15	<b>5,549</b>
Safeguarding and Early Help	16,650	135	762	(848)	1	<b>16,700</b>
Central Childrens Directorate Costs	(1,023)	470	100	(100)	322	<b>(231)</b>
<b>Total Childrens Wellbeing</b>	<b>21,242</b>	<b>706</b>	<b>862</b>	<b>(1,129)</b>	<b>338</b>	<b>22,018</b>
<b>Economy, Community &amp; Culture and Chief Executive Directorate</b>						
Economic, Environment & Cultural Services	939	(117)	0	(966)	(39)	<b>(183)</b>
Placed Based Commissioning	37,966	1,052	400	(1,542)	(1,352)	<b>36,524</b>
Finance	2,363	10	0	(35)	(821)	<b>1,516</b>
Community and Customer Services	3,019	(1)	0	(443)	0	<b>2,575</b>
Governance	3,571	(10)	0	0	190	<b>3,751</b>
Directorate Support	421	708	0	(90)	18	<b>1,057</b>
Property Services	2,551	61	0	(20)	105	<b>2,697</b>
Director and Corporate Costs	2,235	0	0	(100)	156	<b>2,291</b>
<b>Total Economy, Community and Culture</b>	<b>53,065</b>	<b>1,702</b>	<b>400</b>	<b>(3,196)</b>	<b>(1,742)</b>	<b>50,229</b>
Consolidated Revenue Account	16,905	90	335	(558)	(67)	<b>16,705</b>
<b>Total Herefordshire Council</b>	<b>146,134</b>	<b>3,255</b>	<b>2,811</b>	<b>(9,183)</b>	<b>(704)</b>	<b>142,314</b>

**REVENUE BUDGET 2015/16**
**CHILDRENS WELLBEING**

Service	Base Budget 2014/15	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Education and Commissioning (Excluding DSG)</b>						
Additional Needs	2,329	0	0	0	25	<b>2,354</b>
Children's Commissioning	1,369	14	0	(181)	(0)	<b>1,202</b>
Commissioning Management	410	0	0	0	1	<b>411</b>
Development and Sufficiency	1,260	86	0	0	(18)	<b>1,328</b>
Education Improvement	246	(0)	0	0	8	<b>254</b>
<b>Total Education and Commissioning</b>	<b>5,614</b>	<b>101</b>	<b>0</b>	<b>(181)</b>	<b>15</b>	<b>5,549</b>
<b>Directorate</b>						
Directorate Grant Income	(1,785)	0	0	0	323	<b>(1,462)</b>
Directors Office	166	466	100	(100)	0	<b>632</b>
Improvement	350	1	0	0	(1)	<b>350</b>
Youth Offending	247	3	0	0	(0)	<b>249</b>
<b>Total Directorate</b>	<b>(1,023)</b>	<b>470</b>	<b>100</b>	<b>(100)</b>	<b>322</b>	<b>(231)</b>
<b>Safeguarding and Early Help</b>						
Safeguarding and Review	615	0	0	0	(0)	<b>615</b>
Early Help and Family Support	1,845	0	0	0	0	<b>1,846</b>
Fieldwork	3,072	4	0	(251)	0	<b>2,825</b>
Looked After Children	6,919	69	0	(14)	0	<b>6,974</b>
LAC External Placements	2,636	62	762	(583)	(0)	<b>2,877</b>
Safeguarding development	821	0	0	0	0	<b>821</b>
Safeguarding and Early Help Management	741	0	0	0	1	<b>742</b>
<b>Total Safeguarding and Early Help</b>	<b>16,650</b>	<b>135</b>	<b>762</b>	<b>(848)</b>	<b>1</b>	<b>16,700</b>
<b>Total Childrens and Wellbeing</b>	<b>21,242</b>	<b>706</b>	<b>862</b>	<b>(1,129)</b>	<b>338</b>	<b>22,018</b>

**REVENUE BUDGET 2015/16**
**ECC & Chief Executive**

Service	Base Budget 2014/15	Pensions and Inflation	Pressures	Savings	Other Adjusts	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Economic, Environment and Cultural Services</b>						
Collections and Archives	495	(0)	0	0	0	495
CCTV and Car Parking	(2,729)	(74)	0	(500)	259	(3,044)
Cultural Services	1,542	0	0	(466)	(81)	995
EEC Management	277	0	0	0	0	277
Environmental Health	659	(5)	0	0	(116)	538
Environmental Services	(977)	(34)	0	0	(1)	(1,012)
Economic Development	663	0	0	0	0	663
Strategic Planning	527	0	0	0	(100)	427
Trading Standards and Licensing	482	(4)	0	0	(0)	478
<b>Total Economic, Environment and Cultural Services</b>	<b>939</b>	<b>(117)</b>	<b>0</b>	<b>(966)</b>	<b>(39)</b>	<b>(183)</b>
<b>Placed Based Commissioning</b>						
Commissioned Services	5,624	148	0	(385)	0.00	5,387
Directorate Services	373	0	0	0	0	373
Highways and community services	6,731	196	0	0	(1)	6,926
Parks and Countryside	1,648	30	400	(150)	(201)	1,727
Transport and Access Services	8,523	211	0	(595)	(1,150)	6,989
Environment and Waste	15,067	468	0	(412)	0	15,123
<b>Total Placed Based Commissioning</b>	<b>37,966</b>	<b>1,052</b>	<b>400</b>	<b>(1,542)</b>	<b>(1,352)</b>	<b>36,524</b>
<b>Finance</b>						
Financial Management	1,583	0	0	(35)	(166)	1,382
Internal Audit	179	0	0	0	68	247
ICT	2,141	10	0	0	(217)	1,934
Benefits and Exchequer	(1,540)	0	0	0	(507)	(2,047)
<b>Total Finance</b>	<b>2,363</b>	<b>10</b>	<b>0</b>	<b>(35)</b>	<b>(821)</b>	<b>1,516</b>
<b>Community and Customer Services</b>						
Sustainable Communities	4	0	0	0	0	4
Customer and Library Services	2,013	2	0	(403)	(3)	1,609
Community Regeneration	479	(3)	0	(40)	3	439
Economic Projects	249	0	0	0	0	249
Regeneration	274	0	0	0	0	274
<b>Total Community and Customer Services</b>	<b>3,019</b>	<b>(1)</b>	<b>0</b>	<b>(443)</b>	<b>0</b>	<b>2,575</b>
<b>Governance</b>						
Assistant Director Governance	138	0	0	0	0	138
Corporate HR	391	0	0	0	(9)	382
Equality, Information and Records	322	(3)	0	0	0	319
Governance	1,504	(6)	0	0	129	1,627
Legal Services	1,216	(1)	0	0	70	1,285
<b>Total Governance</b>	<b>3,571</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>190</b>	<b>3,751</b>
<b>Directorate Support</b>						
Management	421	708	0	(90)	18	1,057
<b>Total Directorate Support</b>	<b>421</b>	<b>708</b>	<b>0</b>	<b>(90)</b>	<b>18</b>	<b>1,057</b>
<b>Property Services</b>						
Maintenance	4,418	71	0	0	82	4,571
Corporate Asset Management	(1,867)	(10)	0	(20)	23	(1,874)
<b>Total Property Services</b>	<b>2,551</b>	<b>61</b>	<b>0</b>	<b>(20)</b>	<b>105</b>	<b>2,697</b>
<b>Director and Corporate Costs</b>						
Directors	991	0	0	(100)	74	965
Corporate Costs	1,244	0	0	0	82	1,326
<b>Total Director and Corporate Costs</b>	<b>2,235</b>	<b>0</b>	<b>0</b>	<b>(100)</b>	<b>156</b>	<b>2,291</b>
<b>Total ECC and Chief Executive</b>	<b>53,065</b>	<b>1,702</b>	<b>400</b>	<b>(3,196)</b>	<b>(1,742)</b>	<b>50,229</b>

**REVENUE BUDGET 2015/16**
**ADULTS WELLBEING**

Service	Base Budget 2014/15 £000	Pensions and Inflation £000	Pressures £000	Savings £000	Other Adjusts £000	Total Budget £000
<b>Adults Operations</b>						
General Fund Housing	618	(2)	0	0	1	617
Locality Operations	3,907	0	0	0	0	3,907
Operations Mgt	819	0	0	0	0	819
Provider Services	1,126	(2)	0	0	(0)	1,124
<b>Total Adults Operations</b>	<b>6,470</b>	<b>(3)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,467</b>
<b>Commissioning Adults</b>						
Commissioning Staff	7,242	(1)	0	0	0	7,241
<b>Total Commissioning</b>	<b>7,242</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,241</b>
<b>Director and Management</b>						
Director and Management (incl Savings)	(3,601)	921	1,214	(4,300)	697	(5,069)
Transformation and safeguarding	1,319	0	0	0	0	1,319
<b>Total Director and Management</b>	<b>(2,282)</b>	<b>921</b>	<b>1,214</b>	<b>(4,300)</b>	<b>697</b>	<b>(3,750)</b>
<b>Commissioned Care</b>						
Learning Disabilities	15,052	(30)	0	0	(2)	15,020
Mental Health	2,411	(6)	0	0	(0)	2,405
Physical Disabilities	20,501	(96)	0	0	1	20,406
Memory & Cognition	5,059	(25)	0	0	0	5,034
Sensory Support	470	(2)	0	0	1	469
<b>Total Commissioned Care</b>	<b>43,493</b>	<b>(159)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>43,334</b>
<b>Total Adults Wellbeing</b>	<b>54,923</b>	<b>758</b>	<b>1,214</b>	<b>(4,300)</b>	<b>697</b>	<b>53,292</b>
Public Health	0	0	0	0	70	70